



MOHAVE

Electric Cooperative

2026 SEPTEMBER

ANNUAL REPORT





BOARD PRESIDENT MESSAGE

Joe Anderson | Board President, District 3

I have the distinct privilege of announcing that after 18 years of serving the Co-op and Mohave Electric Cooperative members, MEC CEO Tyler Carlson has decided to retire. Tyler joined MEC during a challenging time in the Cooperative's history and has led improvements across virtually every aspect of the utility.

Tyler came to MEC from the U.S. Department of Energy's Western Area Power Administration, Desert Southwest Region in 2008, and became MEC's CEO in 2010. At that time, MEC's power costs were very high. The utility had a purchased power adjustor, adding 3.5 cents per kWh on top of base rates. And MEC was forced to immediately initiate a rate case.

Tyler's approach to controlling power costs resulted in more than \$82 million in savings to members over a ten-year period, including a refund or bill credit for members during multiple years.

Tyler prioritized reliability and oversaw nearly \$100 million in infrastructure improvements. These investments included transitioning the utility to automated metering, developing our solar projects, installing our first battery energy storage system (BESS) in 2024, strengthening cybersecurity, modernizing substations, and improving system resiliency, all while focusing with the Board of Directors and MEC management on affordability, reliability, and the best interests of our Members.

When our area experienced a severe windstorm with winds exceeding 80 mph, MEC suffered the largest outage in our history in 2022, with 140 wood and concrete poles and 19 miles of line all destroyed. Tyler led us through these dark days, collaborating with multiple government agencies, and coordinating additional crews and equipment from our sister co-ops and other local partners while restoring service under extreme heat.

He has also championed the largest investment in line hardening with more than \$20 million to upgrade 1,000 poles to steel or ductile iron throughout the system.

Tyler has always had an open ear for members. Members asked for reliable internet service. They asked, and he listened. In 2020, Tyler launched a first-of-its-kind endeavor for an electric co-op in Arizona, by initiating a plan to construct a fiber-optic network to enhance electric operations and provide our members access to reliable broadband internet service where investor-owned telecommunication providers had not upgraded their outdated and aging infrastructure or invested in modern technology.

Tyler was instrumental in securing local power generation here in MEC's service territory. He worked with Arizona Electric Power Cooperative (also known as AzG&T), MEC's primary power provider, and helped designate four flexible natural gas-powered electric generation units in Mohave Valley which will improve reliability, affordability, and outage support for MEC for decades to come. Tyler advocated for MEC and rural electric cooperatives locally, regionally, and even nationally.

This year as MEC celebrates our 80th Anniversary, Tyler oversaw our most recent rate case, and MEC has the lowest overall residential bill rates of any co-op or investor-owned electric utility in the state of Arizona. That achievement is a testament to his steady leadership, strategic vision, and unwavering commitment to serving our members.

Please join me and the entire Board of Directors in thanking Tyler for his many years of dedicated service to MEC and congratulating him on this next chapter in his life.

Joe Anderson

Board President, District 3



2026 Annual Report

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AGENDA OF ANNUAL MEETING OF THE MEMBERSHIP

**ANDERSON AUTO GROUP FIELDHOUSE
BULLHEAD CITY, AZ | SEPTEMBER 17, 2026**

Registration 5:30 p.m. – 6:15 p.m. Meeting Convenes at 6:30 p.m.

Call to Order	Joe Anderson, Board President
Determination of a Quorum	Jon Coury, General Counsel
Invocation	Reverend Bruce Rahlf, River Chapel Assembly of God
Presentation of Colors / Pledge of Allegiance	Mohave High School JROTC
National Anthem	Performed by Mystic Rhythm
Introductions (Board of Directors, Election Results, Chief Executive Officer, General Counsel, Guests)	Joe Anderson
Appointment of Secretary	
Approval of Agenda	
Reading of Notice/Proof of Mailing	
Approval of 2025 Annual Membership Meeting Minutes	
Approval of Previous Board Actions	Jon Coury
Approval of Proposed Bylaw Amendment	
Presentation by Chief Executive Officer	Tyler Carlson, CEO
Adjournment	Joe Anderson
Drawing for Power Credits and Gifts	MEC Staff

NOTICE TO MEMBERS

In April of 2026, the Board of Directors of Mohave Electric Cooperative (the “Cooperative”), after consultation with the Cooperative’s Management, approved the addition of Article I, Section 9 to the Cooperative’s Bylaws. The purpose of the amendment is to comply with certain requirements imposed by the United States Postal Service so that the Cooperative may distribute its *Currents* magazine to Members at a discounted postal rate.

The proposed amendment generally provides the Cooperative’s Members with notice that their annual subscription to *Currents* magazine (currently costing \$2.81 annually) may be paid out of already established customer charges. The amendment ultimately will allow the Cooperative to benefit from certain mailing privileges that will entitle the Cooperative to distribute its *Currents* magazine to Members at a discounted postal rate (currently estimated to save the Cooperative approximately \$20,000 annually). The purpose of the proposed Bylaws amendment is to save the Cooperative money – the \$2.81 amount is not a new charge and will not increase any currently established Member charges.

Accordingly, the Board has adopted the following amendment to the Bylaws and instructed that notice be given to the Members as required by the Bylaws.

Add Article I, Section 9:

Article I, Section 9 Cooperative Publication

Each Member shall complete and sign a document (or, if applicable, a membership application) provided by the Cooperative in which the Member agrees voluntarily to receive an annual subscription to *Currents* magazine (or any successor Cooperative publication) and to pay an annual subscription price of at least \$2.81, or such rate as the Board of Directors may from time to time establish, through dues, assessments, fees, deposits, contributions, prices, rates, and other amounts charged or assessed by the Cooperative for delivery of the *Currents* magazine (or any successor Cooperative publication) to each Member’s address. Each Member shall receive *Currents* magazine (or any successor Cooperative publication), unless such Member waives the right to receive such publication.



CEO REPORT

J. Tyler Carlson | Chief Executive Officer

As I write my final Annual Report message as your CEO, I find myself reflecting on both the past year and the extraordinary journey here.

This year, Mohave Electric Cooperative celebrates 80 years of serving our members. While retirement naturally brings a sense of reflection, it also reminds me that Mohave Electric has never been about one person. It has always been about generations of members, employees, directors, and community leaders working together.

When I joined Mohave Electric in 2008 and became CEO in 2010, we faced significant financial challenges. Power costs were high, rates were in flux, and difficult decisions lay ahead. Throughout every challenge, our guiding principles remained unchanged: protect affordability, improve reliability, invest wisely, and always place our members first.

Those principles have guided every decision we've made together.

Over the past 18 years, we have managed the Cooperative's finances while keeping residential electric rates among the lowest in Arizona. We have modernized our electric system, diversified our fuel generation resources, and invested in renewable energy and battery energy storage. We have hardened hundreds of miles of infrastructure to better withstand severe weather and improve resiliency. We expanded local power generation partnerships to strengthen reliability and started a fiber-optic network with broadband internet services.

This past year also marked another important milestone as the Arizona Corporation Commission approved our rate adjustments – as all Arizona electric utilities have submitted rate cases this past year. Although MEC's residential customer charge

increased \$5.99, energy rates remained unchanged, and our residential bills continue to be the lowest in the state among all co-ops and investor-owned utilities. As a not-for-profit cooperative, every decision we make is guided by long-term stewardship rather than short-term profit.

Eighty years ago, local residents recognized that rural communities deserved the same opportunities as everyone else and would not accept a future without electricity. They came together to form their own cooperative, proving that neighbors working together could accomplish what no one else was willing to do. From the first energized meters in 1947 to today's nearly 40,000 members, more than 46,000 meters, and over 1,600 miles of energized line, that same cooperative spirit continues to define Mohave Electric.

I've also witnessed that spirit during our most difficult moments. Working alongside employees over the last 18 years, I have seen firsthand the dedication and professionalism of the people who serve this Cooperative every day. Their commitment to our members has always inspired me.

No CEO succeeds alone. I have been fortunate to work alongside our Board of Directors whose vision has always focused on the long-term success of the Cooperative. I have also had the privilege of leading one of the finest groups of employees in our industry. Their expertise, integrity, and commitment to serving our members are the true foundation of Mohave Electric's success.

Most importantly, I want to thank you—our members. Thank you for your trust, your engagement, your support, and your belief in the cooperative model. I love MEC's history, our cooperative spirit, our members, and employees.

“ Of course, MEC’s story is much bigger than the past 18 years. I’ve simply had the privilege of serving during one chapter of our Cooperative’s 80-year history. ”



As Mohave Electric enters its ninth decade, I leave knowing the Cooperative is operationally resilient and well positioned for the future. The challenges facing our industry will continue to evolve, but so will the innovation, dedication, and cooperative spirit that have defined this organization for 80 years.

I have every confidence that Mohave Electric's brightest days are still ahead. Thank you for allowing me the privilege of serving as your CEO.

J. J. Gah
Chief Executive Officer

BOARD OF DIRECTORS



Joe Anderson
Board President, District 3



Deborah Johnson
Vice President, District 2



Toni Barbaro
Secretary, District 3



Richard Tempelman
Treasurer, District 1



John Nelssen
Director, District 1



Tracy Weisz
Director, District 1



Jose "Joe" Solar
Director, District 2



P. Kevin Nestrick
Director, District 2



Cindy Head
Director, District 3

SENIOR MANAGEMENT



J. Tyler Carlson
Chief Executive Officer



Jonathan Martell
Chief Operating Officer



Rohan Pease
Chief Financial Officer



Heath Barker
Chief Information Officer



Allison Ellingson
Chief Communications Officer



Jerry Hardy
Manager of Engineering & Operations



Rick Hernandez
Human Resources & Benefits Manager



Jacqueline Caudle
Executive Assistant

7 COOPERATIVE PRINCIPLES

1. Voluntary and Open Membership
2. Democratic Member Control
3. Members' Economic Participation
4. Autonomy and Independence
5. Education, Training, and Information
6. Cooperation Among Cooperatives
7. Concern for Community



THE VALUE OF THE CO-OP MODEL

During the 80-year legacy of Mohave Electric Cooperative and other electric cooperatives nationwide, history has repeatedly shown that the cooperative business model is uniquely suited to thrive in times of change.

New challenges will continue to test all utilities over the coming years, but co-ops are ready to seize the opportunities and continue to serve members. Co-ops have a singular focus—doing what's in our members' best interest and understanding our local communities, while collaborating with fellow distribution, and generation and transmission cooperatives.

“ This way of thinking helps us make the right decisions for our members, ”
- Tyler Carlson, MEC CEO

FOUR CORE SOURCES OF VALUE UNDERSCORE THE CO-OP MODEL.

1 Cost and reliability

Co-ops serve lower-density, higher-cost areas. Even so, co-ops typically offer lower prices compared to investor-owned utilities. As not-for-profit utilities, co-ops make decisions based on providing members with the best service possible at the lowest cost that's available.

2 Governance

The democratic, member-owned governance structure of cooperatives provides local control and accountability. Distribution co-ops, like MEC are the direct point of contact with members at the end of the line.

3 Long-term power supply agreements

Purchasing wholesale power from generation and transmission cooperative partners provides stable, affordable power and enables long-term planning and financing benefits.

4 Joint services beyond wholesale power supply

Co-ops are built on collaboration. Sharing resources in areas including safety training, IT, communication, government relations, and operations support, helps co-ops gain scope and scale for these essential services.

The bottom line— co-ops exist to provide value to you, our members. That's the cooperative advantage!



RELIABILITY IS #1

RELIABILITY

Reliability is Mohave Electric Cooperative's #1 priority – we strive to keep the lights on 100% of the time. Although, this is impossible due to uncontrollable factors such as weather, we are here to serve our members and provide you with reliable electricity to improve your quality of life.

Founded in 1946, Mohave Electric Cooperative (MEC) is a not-for-profit utility that has grown to serve 39,135 members, 46,322 meters, with more than 1,637.20 miles of line spanning 1,287 sq. miles from Bullhead City to Topock in the west, Hualapai to Burro Creek to the south, and Nelson to the east.

In order to provide reliable electric service, we must maintain our existing infrastructure, replace dated equipment, build new facilities, and secure new resources for our growing membership. Over the past ten years, the co-op averaged an

additional 619 demand points each year. In 2025, MEC delivered 1,036 gigawatt-hours in retail sales to its members, and the average monthly usage by residential members increased slightly from 952 kWh in 2024 to 974 kWh in 2025.

Mohave Electric has invested \$89.3 million over the past ten years in capital improvements to enhance our grid and provide continuous electric service.

Please continue reading for a snapshot of how we maintain our electrical grid and provide reliable service to our members.



SERVING OUR MEMBERS

Mohave Electric's Operations, Engineering, Member Service, and Energy Services teams averaged 10,532 service orders per month including requests for new service, utility locator requests, service changes, meter reads, construction contracts, and solar interconnections.

COMMERCIAL MEMBERS

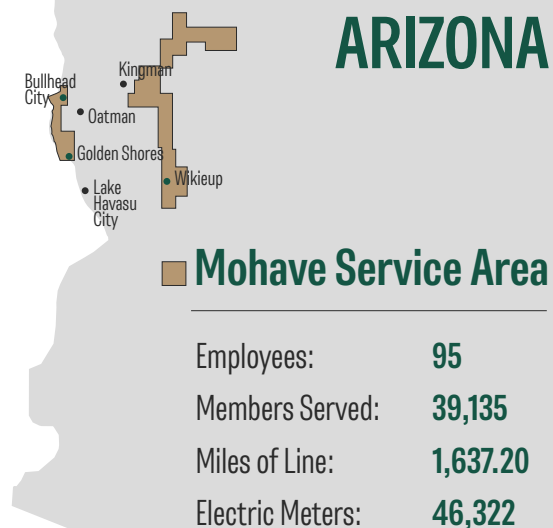
MEC helped 325 businesses connect service in our territory. This movement of business occupancy into new and vacant buildings is a positive trend for economic development in our community.

Commercial Connected

- Circle K gas station and car wash
- Laughlin Industrial Park
- Bullhead City Amphitheater
- Toy Shack
- Dollar General Mohave Valley
- Mohave Valley School District EV Busses
- Big Easy Storage

Commercial Underway

- Baker Storage
- Tesla Charging Station Wikieup
- The Gravel Pit Mohave Valley
- Old Trails Bridge RV Resort
- Join Parachute Plasma Center
- Goldrush Resort



MEMBER SERVICE REQUESTS IN 2025

NEW CONNECTIONS	869
START/STOP SERVICE	12,020
SERVICE CHANGES	102,346
UTILITY LOCATOR	9,738
JOB ORDERS	1,416
TOTAL SERVICE REQUESTS	126,389

LARGE LOADS & DATA CENTERS

Many recent headlines on TV and the internet question whether serving data centers in the future will affect the reliability and affordability of electricity.

“Power, Labor and Supply Chains Will Shape The Next Era of Data Center Growth” – **Forbes**

“Data centers bringing excitement and concern to the Valley” – **ABC 15 Arizona**

“Air Force base in Arizona could house a commercial AI data center...” – **USA Today**

Not all headlines are optimistic:

“Arizona city defeats massive data center project over water, energy concerns” – **Fox Business**

“Electricity bills in states with the most data centers are surging” – **CNBC**

MEC has been asked by multiple members ‘what is our position on data centers?’

The reality is MEC has no land use authority or development approval authority regarding whether a data center should or should not be built in an area. MEC’s role is much simpler: Can we reliably and affordably provide the electric service requested?

Another reality is data centers could have a very high electric peak load– potentially exceeding Mohave Electric’s current system peak demand – but that is not fundamentally different from other existing or future large MEC commercial or industrial members.

MEC treats all large load requests equally. We do not discriminate based on the type of business. Factually, we do not have the ability to reject a new load without providing some sort of option. We have an obligation to serve within our certificated area.

The Arizona Corporation Commission assigned a specific certificated area that we solely serve, but the obligation is to serve all loads in that area. We have to offer service even at times specific to electric challenges and risks that load presents. The bottom line is that we will always offer some form of service, regardless of public outcry.

Whether an applicant is a mining operation, manufacturing facility, warehouse, medical marijuana facility, agriculture, data center, or any other large load, MEC’s responsibility is the same. We evaluate power supply, electric infrastructure, and electricity required to serve the load.

Many members would likely be surprised by the number of large commercial and industrial loads we already serve – facilities that have operated in our service territory for years without negatively affecting electricity for our other members.

For loads larger than MEC’s typical distribution services, loads that present electrical problems or risks to our system and our members attached to the system, we will offer service at special and unique terms that protect our members financially and reliably.



In the past we have partnered with our member-owned, not-for-profit generation and transmission provider, Arizona Electric Power Cooperative (AEPCO) or also known as AzG&T to evaluate and plan for any necessary generation and transmission resources. We put the risk of all investments of infrastructure necessary to serve the large load, including generation assets, on the large load and not our existing members.

Nationwide, if every data center and every large energy user was seeking to connect to the grid at the exact same time – that would certainly create challenges. However, many of these large loads are phased over time and so are the multiple generation projects that are in planning stages to meet future demand. It's all about timing, and loads can come on and off in a balanced approach.

“MEC already requires any new members – residential, commercial, and industrial – to pay for the upfront costs associated with extending electric infrastructure needed to serve their projects. This ensures ratepayers are not negatively affected nor subsidizing new development.”

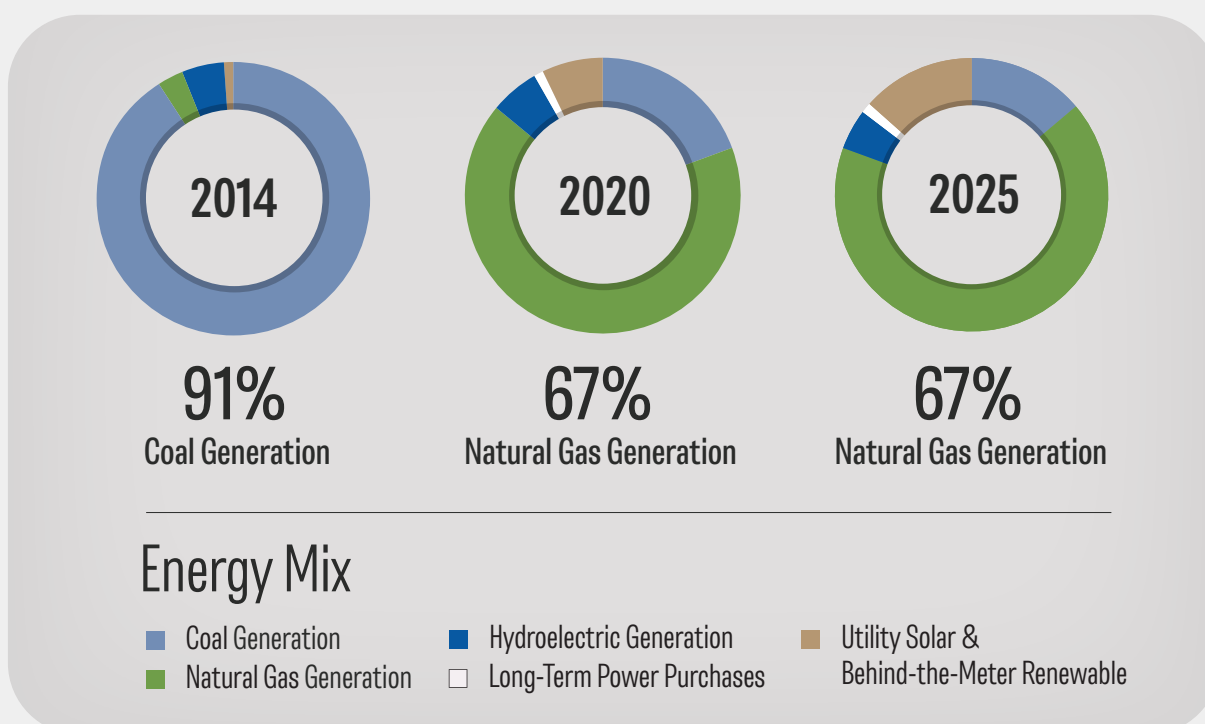
– CEO Tyler Carlson

MEC already has connected and services a very large load that poses no risk to our members electrically or financially. We have already proven that we can do it.

Whether the request comes from a home, a small business, a manufacturer, or a data center, MEC evaluates each project using the same standards: reliability, system capacity, and protection of existing members from unnecessary costs.

MEC'S ENERGY MIX Wholesale Purchased Power

MEC's diverse energy mix is an important element for keeping electric costs affordable and providing reliable service.





PROJECTS WITH



Mohave Electric Cooperative is a not-for-profit distribution utility responsible for delivering electricity directly to homes and businesses in our service area. We do not generate or transmit power; our primary generation and transmission provider is Arizona Electric Power Cooperative, Inc. (AEPCO) also known as Arizona G&T Cooperatives, headquartered in Benson, Arizona. MEC is also a member-owner of AEPCO, which supplies more than 75% of the power we serve to our members. Through this partnership, the benefits of AEPCO's programs are reflected in the reliability and affordability experienced by MEC members.

EMPOWERING RURAL AMERICA (NewERA)

Through the USDA's Empowering Rural America (NewERA) program, AEPCO received a \$485 million commitment letter supporting major investments in utility-scale renewable energy projects across the rural Southwest. The funding will help advance 730 megawatts of solar generation and 2,910 megawatt-hours of battery storage, benefiting member cooperatives and public power utilities throughout the region by substantially reducing emissions and helping keep costs stable for years to come. MEC's share of the project represents an estimated benefit of \$108,978,626 for our members.

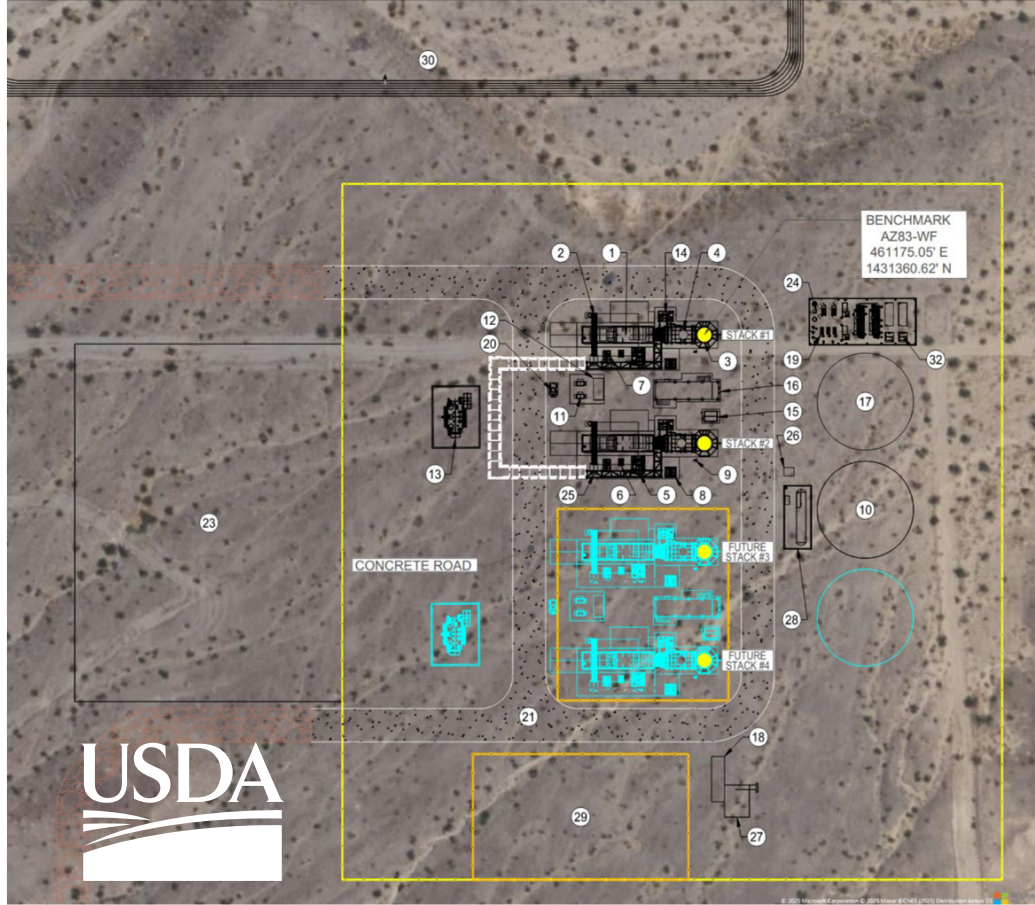
POWERING AFFORDABLE CLEAN ENERGY

The Battery Energy Storage System (BESS) in Fort Mohave, located within MEC's service area, is one of three facilities built in Arizona. The 15 MW / 60 MWh project received federal funding through the USDA Rural Utility Service (RUS) Powering Affordable Clean Energy (PACE) program, which awarded AEPCO \$55.2 million to support development of this battery storage system. MEC's share of the project represents an estimated benefit of \$23,387,553 for our members.

MOHAVE ENERGY PARK

Mohave Energy Park, the future natural gas generation facility located in Mohave Valley, is currently being developed by our generation and transmission provider, AEPCO, with key site preparation activities completed. Progress this past year includes the installation of perimeter fencing, poles for the subtransmission line with distribution underbuild. The project is anticipated to be completed between the summer 2027 and early 2028.

SOLAR + BATTERIES + NATURAL GAS = RELIABILITY & AFFORDABILITY



DRONE STATS 2025

Jared White
Drone Pilot
Certified sUAS Operator



“Drones serve as an important ‘eye in the sky’. This proactive approach supports preventive maintenance efforts and helps improve reliability for members by reducing service interruptions.”

48K+ Total Number
of Photos

16 Average Number
of Photos per Pole

584 Total Number
of Annotations

418 Total Number
of Active Flights

96 Total Hours
of Air Time

392 Total Mileage
(all flights)

MEC'S DISTRIBUTION NETWORK

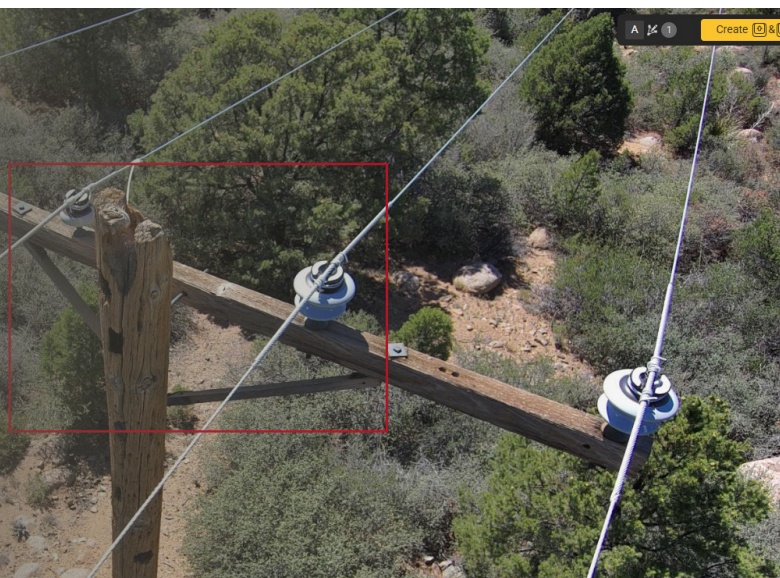
Mohave Electric has more than 24,000 poles across the 1,287 square mile service territory. MEC's comprehensive pole inspection and testing program helps keep MEC lines operating safely, prevents outages, and reduces maintenance tasks. Pole inspections are done according to USDA Rural Utilities Service guidelines using visual and “sounding” methods. MEC's drone program provides an additional resource for identifying poles that need maintenance or replacement, especially in more inaccessible areas of the service territory.

Each year MEC inspects approximately 2,000 standard poles in a selected area. Areas rotate every year, so each pole is inspected at least once every 12 years. Above and beyond our typical pole testing, Mohave Electric has inspected 2,975 poles by drone in 2025, examining hardware, connectors, conductors, and equipment. Approximately 48,965 photos were taken during these inspections which is almost 16 photos per pole. Mohave's drone pilot and linemen review these photos looking for any concerns that need attention.

2,000 STANDARD POLE
INSPECTIONS
ANNUALLY

2,975 DRONE POLE
INSPECTIONS
IN 2025

During a drone pole inspection in our eastern service area, the “eye in the sky” identified damage at the top and side of this pole, signaling the need for replacement.



UNDERGROUND CABLE & CONDUIT INSTALLATION

TOTALS FOR WESTERN AND EASTERN SERVICE TERRITORIES:

28,731' REPLACED UNDERGROUND CABLE

9,887' INSTALLED NEW CONDUIT

TOTAL INVESTMENT - \$603,906.00



ELECTRICAL LINES

MEC's electrical lines include 120.26 miles of subtransmission line, 1,118.25 overhead and 398.69 underground distribution lines. In 2025, MEC invested \$603,906.00 to replace underground electric lines throughout our service territory.

1,637.20 TOTAL MILES OF ELECTRICAL LINES

In addition to managing the lines, MEC is responsible for thousands of equipment items such as poles, insulators, guy wires, cross arms, arresters, jumpers, transformers, capaciformers, meters, capacitor and regulator banks, reclosers, terminators, avian protection devices – to name a few.

WILDFIRE MITIGATION PLAN

Arizona state law requires investor-owned electric utilities to develop Wildfire Mitigation Plans for their service territories. While electric cooperatives are not subject to this requirement, Mohave Electric Cooperative is committed to promoting wildfire preparedness and helping members reduce fire risk around their homes and properties.

As part of that commitment, MEC voluntarily and proactively developed a Wildfire Mitigation Plan for its service territory, which includes a high-risk fire zone in the Hualapai Mountain area.

In accordance with state requirements, the Arizona Department of Forestry and Fire Management (DFFM) held a public meeting at the Pine Lake Fire Department in May 2026 to receive comments on MEC's Wildfire Mitigation Plan. MEC appreciates the residents who attended the meeting and participated in an informal discussion with Jerry Hardy, Manager of Engineering and Operations, to learn more about the Cooperative's wildfire mitigation efforts and available fire safety resources.

The plan outlines numerous strategies to help reduce wildfire risk, including enhanced vegetation management, drone inspections of electrical infrastructure, adjustments to recloser operating settings, and ongoing coordination with DFFM and the Mohave County Department of Emergency Management, to name a few.

MEC encourages members to take a layered approach to wildfire risk reduction by focusing first on their homes and immediate surroundings. Key recommendations include removing combustible debris, maintaining roofs and gutters, using ignition-resistant building materials, and creating defensible space around structures. Landscaping practices such as trimming vegetation, spacing trees appropriately, and reducing dry fuels can also help slow the spread of wildfire and improve property resilience.

Preparedness extends beyond individual properties, with neighboring collaboration playing an important role in reducing shared wildfire risk. By implementing science-based mitigation strategies and maintaining defensible space zones, together we can strengthen protection for families, homes, and communities while supporting overall wildfire resilience across the region.



LIGHT UP NAVAJO

Light Up Navajo, launched in 2019 through a partnership between the Navajo Tribal Utility Authority (NTUA) and the American Public Power Association, brings electricity to homes across the Navajo Nation that have never been connected to the power grid. Thousands of families still live without electricity, refrigeration, and other everyday conveniences many Americans take for granted.

Mohave Electric Cooperative (MEC) has proudly supported the initiative by volunteering the time and expertise of its lineworkers. In July 2025, Journeyman Lineman Chad Valenzuela and Apprentice Lineman Cole Garcia participated in the project. Garcia returned for a second volunteer trip in June 2026, joined by Journeyman Lineman Jahve Suarez, continuing MEC's commitment to helping bring the power of electricity to Navajo families who have lived for generations without it.



ENERGY EFFICIENCY AND RENEWABLE ENERGY PROGRAMS

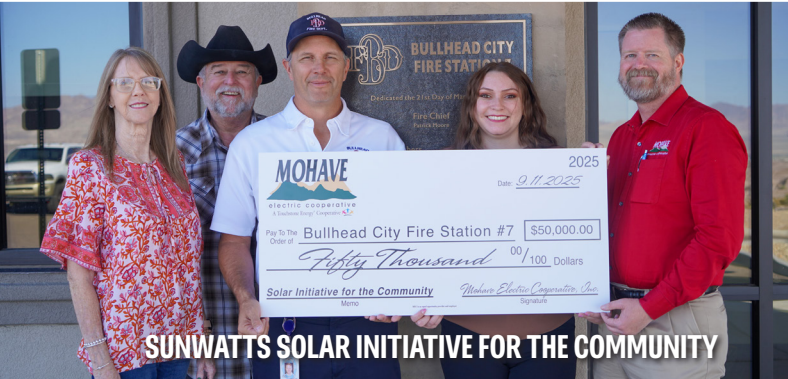
Weatherization

Five income-qualified members were helped in 2025 by MEC's program administered by Western Area Council of Governments (WACOG) and City of Bullhead City.

MEC's program contributed up to \$4,000 per home for the Home Weatherization program, equaling \$13,210 for the 2025 fiscal year.



BILL NIELSEN – ENERGY SERVICES SUPERVISOR
COURTNEY NIXON – ENERGY MANAGEMENT SPECIALIST



SUNWATTS SOLAR INITIATIVE FOR THE COMMUNITY

SUNWATTS RENEWABLE ENERGY PROGRAM

116	\$28,229	2,419
REBATES	TOTAL	SOLAR SYSTEMS

OPERATION COOL SHADE

2,100 LOW-COST SHADE
TREES PURCHASED



ENERGY REVIEWS

63 RESIDENTIAL HOMES
15 COMMERCIAL BUILDINGS

MEC is proud to assist our members with energy reviews. Contact us to see how we can help you save money with an energy review.

HIGH EFFICIENCY REBATES

HEAT PUMP REBATES

47	\$68,300
RESIDENTIAL	TOTAL

A/C REBATES

12	\$17,700
RESIDENTIAL	TOTAL

MINI-SPLIT REBATES

163	\$81,600
RESIDENTIAL	TOTAL



SOLAR

MYTH VS. FACT

Separating fact from fiction about solar so you can make informed decisions.



MEC CAN HELP

We're here to support you through every step of your solar journey.



Answer questions and explain your options.



Review system proposals and interconnection requirements.



Provide ongoing support & resources.



MYTH



MEC doesn't want me to have solar



This solar contractor works for MEC.



If I have solar, I won't have an MEC bill.



Having solar panels means no more outages for me.



I can have any size solar system I want.

FACT



MEC will help you determine if solar is the right fit and guide you through the entire process.



MEC does not endorse solar companies, solar contractors, or sell solar systems door-to-door.



You will receive an MEC bill that includes a monthly customer charge and any electricity usage at night, or usage not covered by your solar system.



Without battery storage, solar systems shut down during outages to protect utility workers. Also, without batteries, if MEC's power is disrupted, so is your home.



All grid-connected solar systems must follow MEC and regulatory interconnection requirements.



MOHAVE ELECTRIC COOPERATIVE IS YOUR LOCAL ENERGY PARTNER.

We're committed to safe, reliable, and affordable power – today and tomorrow.



MEC ADVOCATES FOR MEMBERS AT EVERY LEVEL OF GOVERNMENT

At Mohave Electric Cooperative (MEC), advocacy is an important part of serving our members. While our main service to members is providing safe, reliable, and affordable electricity, we also work throughout the year to ensure the voices of rural Arizona communities are heard by policymakers who influence energy policy at the state and federal levels.

Each year, MEC's Board of Directors, CEO Tyler Carlson, and senior leadership participate in advocacy efforts at the Arizona State Capitol, the Arizona Corporation Commission (ACC), and in Washington, D.C., meeting directly with elected officials and regulators to discuss issues affecting electric cooperatives and the communities we serve.

ADVOCATING AT THE ARIZONA STATE CAPITOL

Earlier this year, MEC joined representatives from Arizona's electric cooperatives during the annual legislative visit to Phoenix.

During meetings with lawmakers, MEC expressed appreciation for the passage of House Bill 2201, which established a collaborative process with the Arizona Department of Forestry and Fire Management to strengthen wildfire mitigation planning. Wildfire prevention remains one of the cooperative's highest priorities, and effective vegetation management and infrastructure protection depend upon practical policies that allow utilities to proactively reduce wildfire risks.

MEC also discussed several legislative issues expected to shape Arizona's energy future, including employee safety, large electrical loads such as data centers, advanced nuclear technologies including small modular reactors, and other emerging energy policies that could impact electric cooperatives and their members.

WORKING WITH AZ CORPORATION COMMISSION

MEC leadership also met with the Arizona Corporation Commission (ACC), Arizona's constitutional regulatory authority responsible for overseeing numerous utility matters, including electric cooperative rate cases, infrastructure development, and renewable energy programs.

During these meetings, MEC thanked Commissioners and ACC staff for significant improvements in agency efficiency and responsiveness. The cooperative recently experienced those improvements firsthand when its streamlined rate case application was processed in less than five months—a substantial reduction in both time and cost compared to previous proceedings.

Unlike most states, Arizona regulates electric cooperatives through the ACC. In much of the country, cooperatives are exempt from state regulation because they are locally governed by democratically elected boards of directors who are themselves cooperative members. Regardless of the regulatory structure, MEC remains committed to maintaining transparency while ensuring decisions continue to reflect the best interests of its member-owners.



REPRESENTING RURAL ARIZONA IN WASHINGTON, D.C.

In addition to state advocacy, MEC joined electric cooperative leaders from across Arizona and the nation at the National Rural Electric Cooperative Association (NRECA) Legislative Conference in Washington, D.C., where cooperative leaders met with Arizona's congressional delegation to discuss federal policies critical to maintaining reliable and affordable electric service.

Electric cooperatives today provide electricity to more than 42 million Americans across 56 percent of the nation's landscape. As electricity demand reaches its highest growth in more than two decades, cooperatives are facing increasing pressure to invest in transmission infrastructure, modernize the electric grid, and maintain system reliability while keeping rates affordable.

During meetings with members of Congress, Arizona's electric cooperatives advocated for several important federal priorities, including:

- **Increasing Rural Utilities Service (RUS) loan funding** to help electric cooperatives finance critical infrastructure improvements needed to meet growing electricity demand.
- **Modernizing FEMA disaster assistance programs** through the FEMA Reform Act to improve disaster reimbursement timelines, strengthen resilience programs, and reduce financial burdens following natural disasters.

- **Supporting wildfire mitigation efforts** by encouraging passage of the Fix Our Forests Act, legislation designed to streamline vegetation management and hazardous tree removal on federally managed lands where many electric transmission and distribution facilities are located.
- **Reforming federal permitting processes** to accelerate construction of electric transmission, generation, and reliability projects while reducing unnecessary regulatory delays.

These federal priorities directly support the cooperative's mission by improving grid reliability, strengthening wildfire resilience, reducing infrastructure costs, and helping maintain affordable electric rates for members.

MEC also would like to thank MEC members who participated in grassroots advocacy efforts, including contacting Congressman Paul Gosar in support of FEMA reform legislation.

As energy policy continues to evolve at both the state and federal levels, MEC will remain actively engaged with policymakers while keeping members informed through social media, the MEC *Currents* magazine, and other cooperative communications.

80TH ANNIVERSARY LOGO CONTEST

For 80 years, Mohave Electric Cooperative has proudly provided safe, reliable, and affordable power to the communities it serves. As part of celebrating this milestone, MEC invited members to help create an official 80th anniversary logo. The response exceeded expectations, showcasing remarkable creativity, talent, and community pride from MEC members.

SEMI FINALISTS



MEC 80TH
LOGO
CONTEST
WINNER

Matt Miller



The winning logo, created by Matt Miller, has been featured throughout MEC's 80th anniversary communications and materials, symbolizing the strong connection between our Cooperative and our members. MEC also recognizes the 13 semi-finalists whose outstanding designs helped make the contest a success and extends its appreciation to all members who participated in celebrating this important milestone.

CO-OP CONNECTIONS®

Mohave Electric Cooperative is more than a utility provider. We connect with our members and our community through the support of economic development, education, safety, and healthcare.

APPLY THE SAVINGS

Co-op Connections®, a Touchstone Energy Program, has retail discounts or special promotions available at more than 130 local businesses, thousands of national businesses, and online.



Scan the
QR Code

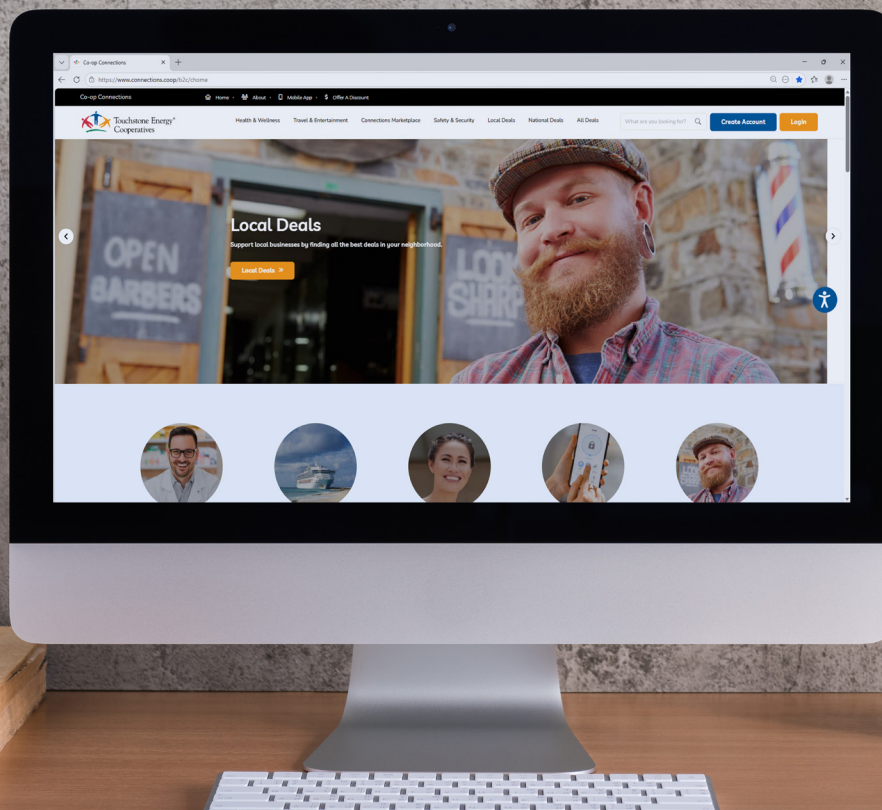
MEC members can create their free account on the Co-op Connections® program website, [Connections.coop](https://connections.coop), from their desktop or mobile device.

Co-op Connections® is a free program, your account never expires, and everyone in your family can save. Sign up and start saving today! Many local businesses offer discounts and promotions on food, pet care, home décor, and more. Plus, there are many national offers on travel and entertainment.



FREE ADVERTISING:

Local business owners can take advantage of free advertising with Co-op Connections®. MEC will feature your business through one of our quarterly *Currents* magazines, social media, radio, and on the program website. MEC will help create your ad and promote your business for you. You may change your discount or promotion at any time. Signing up is easy and it's free! Email us at coopconnections@mohaveelectric.com. Already a Co-op Connections® business member? Reach out today to confirm or update your discount or promotion.



COMMITTED TO OUR MEMBERS

FROM THE HEART WITH RIVER FUND & OPERATION ROUNDUP®

MEC offers two ways for members to give from their hearts and help families in need. From the Heart with River Fund is a program where members can voluntarily donate \$1 each month with their electric bill payments. Members can also donate by signing up for the Operation RoundUp® program which rounds up member payments to the next whole dollar.

The combined contributions of From the Heart and Operation Roundup® programs from MEC members totaled \$6,141.69 in 2025.



COBANK SHARING SUCCESS

2026 marks 14 years for MEC's participation in CoBank's Sharing Success program. As one of our lenders, CoBank is committed to giving back to the communities they serve through charitable donations. The program, first offered in 2012, challenged cooperatives around the country to match CoBank's donation of up to \$5,000 to benefit a non-profit entity in the cooperative's service territory. Each year, on behalf of River Fund, MEC answers the CoBank challenge. In 2019, Sharing Success matching contributions increased to \$10,000, and to \$15,000 in 2025. To date, River Fund has been the beneficiary of \$190,000 in challenge and matching funds through this program.

UTILITY DEPOSIT AND APPLIANCE REPAIR/REPLACE PROGRAM

This program is funded with abandoned deposits. Arizona state statute allows MEC to donate certain unclaimed monies to nonprofit entities recognized by the State. In 2025, \$31,937.83 in unclaimed deposits was directed to River Fund.

MOHAVE EMPLOYEES DONATE THROUGH PAYROLL DEDUCTION

In 2025, Mohave Electric Cooperative employees generously donated \$10,840 to River Fund through voluntary payroll deductions. These donations help fund a variety of community programs administered by River Fund.

MOHAVE "MEMBERS HELPING MEMBERS" ENERGY ASSISTANCE PROGRAM

Each year MEC's Board of Directors recommends a contribution to River Fund to help members who are facing a crisis through no fault of their own to meet their electric bill payments. These annual contributions are funded through assigned capital credits that have been retired (paid to members). The use of these funds is approved by MEC's bylaws and in doing such there is no expense to the Cooperative. In 2025 MEC's Board of Directors contributed \$45,000 to River Fund for the Members Helping Members Energy Assistance Program.

MEC is committed to our members. It is a commitment that the Cooperative will never change, nor will we take lightly.

RIVER FUND

Since 2010, River Fund has provided \$4.77 million in emergency assistance, impacting over 80,000 lives across the Tri-State area. As the region's largest emergency nonprofit, River Fund lives by its motto, "Locals Helping Locals," ensuring donations raised in the community stay in the community to help neighbors facing hardship.

One of the largest events River Fund hosts is The Great Duck Pluck. The Great Duck Pluck is a fun-filled community tradition that brings neighbors together for a great cause while adding a little friendly competition and excitement. Hosted to support local charitable efforts, the event features numbered rubber ducks racing for prizes, with proceeds benefiting programs that directly help families and individuals throughout the Tri-State area. More than just a fundraiser, The Great Duck Pluck showcases the spirit of community, generosity, and "locals helping locals" that continues to make our region strong.

Among the ways Mohave Electric Cooperative demonstrates its commitment to Concern for Community, one of the 7 Cooperative Principles, is through ongoing support of River Fund programs that help our members. Through the support of MEC's Board of Directors, employees, members, and corporate sponsor CoBank, MEC has provided \$1,411,733 to River Fund initiatives since 2010. MEC has also provided an estimated savings of \$10,000 annually to River Fund by providing free office space located at 1343 Hancock Rd. in Bullhead City.

River Fund's assistance programs are a lifeline for those in need in our community. The organization provides immediate crisis and hardship relief to individuals and families throughout the year, including housing-related assistance, utility support, food, and essential needs.

MEC is grateful to the many organizations, volunteers, and community members who continue supporting River Fund and strengthening our local communities through donations and service.



MEC SUPPORTS EDUCATION AND EDUCATORS

CLASSROOM GRANTS

Mohave Electric Cooperative (MEC) awarded eighteen \$200 Classroom Grants to local educators to help create more engaging and enriching learning experiences for students. Through these grants, teachers are able to bring innovative classroom projects and educational opportunities to life, supporting student success in meaningful ways.

Applications are reviewed and evaluated by an MEC team using criteria such as creativity, adherence to application guidelines, classroom integration, student benefit, and financial need. Classroom Grants are funded through assigned capital credits at no cost to the cooperative or its members.

\$3,600

CLASSROOM GRANTS

Eighteen \$200 classroom grants were provided to classrooms in need.



SUNWATTS EDUCATION GRANT

The SunWatts Education Grant reflects MEC's ongoing commitment to supporting education and community engagement. Funded through the REST (Renewable Energy Standard & Tariff) program, the grant provides resources to help students learn about sustainability and renewable energy through creative, classroom-based projects developed by local educators.

To apply, educators submit a brief lesson plan outlining how renewable energy concepts will be taught, along with a list of materials needed, and an estimated project budget.

Kimberly Mitchell of Sunrise Elementary School, who was awarded a 2025 SunWatts Education Grant, expressed, *"I am incredibly grateful for the opportunity this grant provided for my students. Because of these materials, my third graders were able to experience science in a hands-on, meaningful way that truly brought learning to life."*

"Through the renewable energy lessons, students explored how solar, wind, and water power work. Instead of just reading about these concepts, they were able to build, test, and observe energy in action. They designed solar-powered cars, experimented with wind turbines, and explored how moving water can create energy. This level of engagement sparked excitement, curiosity, and a deeper understanding that simply cannot be achieved through textbooks alone."





ELECTRICAL SAFETY MAGIC SHOW

Each year, fourth-grade students across MEC's service area look forward to an engaging electrical safety presentation featuring magician and comedian Scott Davis. More than a typical classroom lesson, the interactive 30-minute program captures the attention of students through humor, magic, and audience participation, making learning both memorable and fun.

Known as Making Accidents Disappear, the program helps students better understand the benefits of electricity while emphasizing the importance of electrical safety. By blending entertainment with education, the presentation reinforces key safety messages in a way that resonates with young learners.



WASHINGTON YOUTH TOUR

Mohave Electric Cooperative (MEC) continues to invest in the next generation of leaders through educational opportunities available to high school juniors whose parents or guardians are MEC members. Students selected to represent MEC participate in programs designed to expand their understanding of government, leadership, and civic engagement. Opportunities include the annual Electric Cooperative Youth Tour—a week-long educational experience in Washington, D.C., where students connect with peers from across the country, visit historic landmarks, and gain a deeper understanding of our nation's history and government.

New this year, these students also participated in the Pathways to Power – Youth Tour Statewide Legislative Summit, hosted by the Grand Canyon State Electric Cooperative Association, which provides a unique opportunity to explore Arizona's state government, meet elected officials, and connect with fellow students representing electric cooperatives from across the state.

MEC selects participants from applicants through a competitive application process that includes an essay and presentation before a panel of judges. Applicants must be high school juniors and receive parental or guardian permission to apply.



Mohave Electric Cooperative is proud to continue providing tools and resources, if and when we can, to students and educators in support of tomorrow's future leaders.

COMMUNITY SPONSORSHIPS AND EVENTS



American Youth Soccer
Organization (AYSO)

Boys & Girls Clubs
of the Colorado River

Bullhead Area
Chamber of Commerce

Bullhead City
Christmas Festival

Bullhead City Fire
Department's Community
Risk Reduction Safety Fair

Bullhead City Lions Club

Bullhead City Little League

Bullhead City
Morning Kiwanis Club

Bullhead Regional Food Bank
Camp Mohave Elementary

Christine Stamper
Center for Help & Hope

Bullhead City
Fun-Believable Fridays

Bullhead City Golden Games

Bullhead City Summer Camp

Colorado River Concerts

Colorado River
Historical Society

Colorado River Union High
School District

Colorado River Women's
Council Boom Box Parade

Desert Star Academy

Firefighter's Holiday Toy Drive

Golden Shores
Community Center

Golden Shores
Fire Department

Holly Jolly Bazaar

Insanity Fast Pitch

Laughlin
Chamber of Commerce

Los Matadores
De Bullhead City

Make Bullhead Better

Mohave College Foundation

Mohave County Fair
Livestock Auction
and 4-H Clubs

Mohave High School

Mohave Valley
Community Park

Mohave Valley
Contractors Association

National Night Out

Newspapers in Education-
Mohave Valley Daily News

Paul Walsh
Veterans Day Parade

River Fund

River Valley High School
Spirit Line

Rotary International
Bullhead City

Veterans United, Inc.

VFW #6306's
Loyalty Day Parade
Memorial Day Celebration
Veterans Day Event



HOLLY JOLLY BAZAAR



KIWANIS KIDS EXPO



LOYALTY DAY PARADE



MOHAVE VALLEY COMMUNITY PARK



NATIONAL NIGHT OUT



MOHAVE SPRING EXPO



COLORADO RIVER WOMEN'S COUNCIL BOOM BOX PARADE



PAUL WALSH VETERANS DAY PARADE



VOLUNTEERING

Concern for Community is one of the seven principles of the Cooperative model. Our employees and Board of Directors take that to heart by volunteering countless hours to make our communities a better place to live.

Each year the MEC float in the annual Colorado River Women's Council Boom Box Parade is loaded down with toys purchased and donated by MEC employees for the annual Firefighter's Holiday Toy Drive. The annual Kids Expo program sponsored by the Morning Kiwanis Club is another favorite community effort of MEC employees.

Whether it be coaching a little league team or serving on the board for a local non-profit, our employees and Board of Directors are making a difference in the communities we serve.

Each program across our service area meets local needs which benefits active military personnel, veterans, youth, and senior citizens. The many community organizations working together with MEC employees volunteering their time, is community spirit we are proud of.

Boom Box Parade	Colorado River Historical Society	Mohave Storm Baseball
Boy Scouts of America Troop 104	Colorado River Republican Women	Mohave Storm Basketball
Boys & Girls Clubs of the Colorado River	Colorado River Women's Council	Mohave Storm Softball
Bullhead Area Chamber of Commerce	Connection Express	Mohave Sunrise Rotary Club
Bullhead City Barracudas Swim Team	Cooperative Family Fund	Mohave Valley Contractors Association
Bullhead City Fire District	Firefighter's Holiday Toy Drive	Mohave Valley Little League
Bullhead City Little League	First Responders Chili Cook-Off	National Night Out
Bullhead City Recreation Dept Summer Camp	Fort Mojave Mesa Fire District	Paul Walsh Veterans Day Parade
Bullhead City Rotary Club	Ghost Light Youth Theater	River Cities Community Theater Players
Bullhead Regional Food Bank	Kiwanis of the Colorado River	River Fund
Bureau of Land Management AZ Resource Advisory Council	Loyalty Day Parade	Tri-State Military Moms
Christine Stamper Center for Help & Hope	MALC High School Baseball	Veterans of Foreign Wars Post #6306 Auxiliary
	Mohave County Public Lands & Recreation Commission	WestCare

BULLHEAD CITY SUMMER CAMP

For the past three years, Jared White, MEC's Certified Drone Pilot, has volunteered his time teaching Drone Camp at the Bullhead City Summer Camp. The camp continues to grow in popularity, with spots filling quickly each year as young participants eagerly explore the world of drone technology.

Before campers take flight, Jared begins with a lesson on drone safety and regulations. The first 15 minutes are dedicated to reviewing the rules established by the Federal Aviation Administration (FAA) for recreational drone flyers and community-based organizations, helping students understand the importance of safe and responsible operation.

Jared also encourages students to complete the FAA's TRUST (The Recreational UAS Safety Test), which is required before flying a drone outdoors in public airspace. While the camp does not administer the test due to time constraints and camp activities being conducted inside the Anderson Auto Group Fieldhouse, students and families are encouraged to complete it if campers plan to fly recreationally outside of camp.

Once safety expectations are in place, campers begin hands-on drone flight practice and quickly learn the basics of drone operation while using controllers similar to those found in video game systems. Many students demonstrate a natural ability to navigate and control the drones, making the experience both engaging and educational. "It's fun to see the students' eyes light up when they see the aircraft they're controlling take flight," said Jared.

At Mohave Electric Cooperative, drones serve as an important "eye in the sky," helping crews identify potential issues before they lead to outages. This proactive approach supports preventive maintenance efforts and helps improve reliability for members by reducing service interruptions.

As a proud Summer Camp sponsor, Mohave Electric Cooperative is committed to investing in the next generation through hands-on learning opportunities. By volunteering his expertise, Jared helps inspire curiosity, technology skills, and community connection — reflecting one of the 7 Cooperative Principles, Concern for Community.

Jared White

Drone Pilot, Certified
sUAS Operator



"It's fun to see the students' eyes light up when they see the aircraft they're controlling take flight."



To watch
Jared's interview
with Bullhead City,
scan the QR code.



CFO 2025 REPORT

Mohave Electric Cooperative operates as a not-for-profit corporation owned by our customers, called members. Our rates are set to cover the cost of doing business, not to generate a profit for shareholders like investor-owned utilities. Mohave Electric is regulated by the Arizona Corporation Commission (ACC). Our rates, rules, and regulations are all approved by the ACC.



Rohan Pease
Chief Financial Officer

2025 FINANCIALS

Although Mohave Electric implemented a new rate case in 2026, the Cooperative's operating margin for 2025 was limited to \$997,787, as revenues for that year were derived from rates established in February 2023. Rate adjustments are typically warranted approximately every three years to address inflationary pressures and to ensure the Cooperative's continued investment in critical infrastructure, thereby maintaining the reliability and cost-effectiveness of service provided to its members.

The 2025 margins represent the third-year outcomes of the prior rate case and reflect a 43% reduction in operating margins compared to 2024. Total margins of \$1,609,566 encompass the financial performance of the Cooperative and its wholly owned subsidiary, MEC Communications, LLC, in addition to patronage capital allocations received from affiliated organizations.

The Cooperative grew by 791 members in 2025, while overall power costs declined. Despite this growth, revenues were lower than the previous year due primarily to the removal of the Purchased Power Adjustor (PPA), which had been in effect during the prior year.

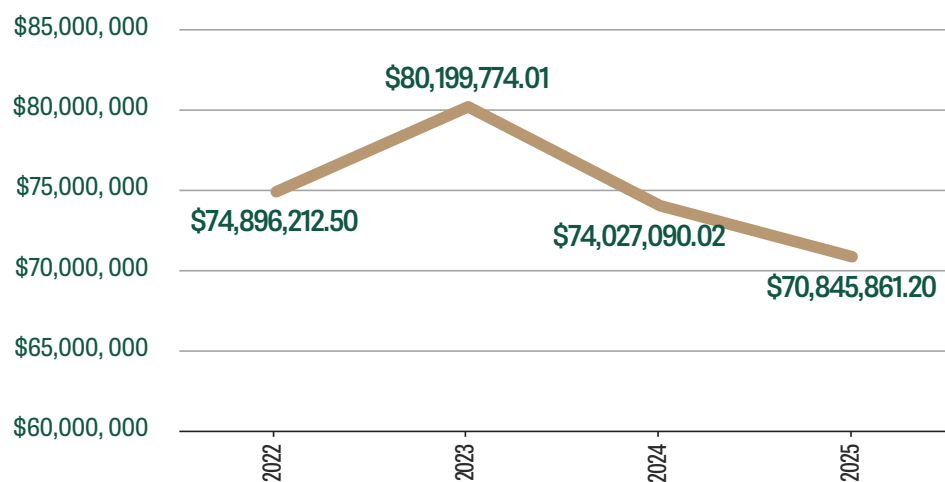
Overall power costs declined by 4.3% in 2025, notwithstanding an increase in natural gas prices across the western United States. Natural gas is one of the primary drivers in the cost of MEC’s generation costs. During the summer of 2025, daily price spikes occurred with greater frequency, although their magnitude was lower than in the preceding two years. Mohave Electric effectively mitigated the impact of these higher costs through disciplined fuel and power procurement strategies. In particular, MEC limited its exposure to market purchases by relying on Arizona Electric Power Cooperative (AEP CO), its primary generation and transmission provider, during periods of high volatility. These strategies allowed MEC to maintain a lower cost to members in 2025.

The majority of market purchases in 2025 were made to optimize generation costs during periods when market prices were lower than Mohave Electric’s cost to produce power. For example, during the summer months—particularly between 9:00 a.m. and 4:00 p.m.—the Cooperative procured solar energy from the market when production peaks, and pricing is highly favorable. The abundance of available solar generation, largely attributable to excess supply from California, has resulted in exceptionally low market prices for solar energy. Mohave Electric continuously monitors power prices on an hourly basis throughout the year to ensure that the most economical power resources are secured for the benefit of its members.

In 2025, overall power costs continued a two-year downward trend, declining 4.3% from 2024, following a 7.7% reduction in 2024 compared to 2023. Member energy usage decreased by 5.8%, reflecting lower summer temperatures in 2025 compared to the prior year.

The Cooperative continues to manage controllable costs where possible and maintains a prestigious standing of having one of the lowest expense cost ratios per member in the entire country. This operational efficiency supports our standing as a not-for-profit utility with the lowest residential billing rates in Arizona.

HISTORICAL PURCHASED POWER COSTS



2025 ENERGY DOLLAR

HOW IT WAS EARNED

Mohave Electric Cooperative's service area is predominantly residential. Mohave Electric Cooperative had 41,741 residential meters at the end of 2025, which accounts for approximately 90% of all meters in our territory. The residential accounts produced 62.6% of the service revenues in the system. Commercial members accounted for 36.8% of the revenue. The Cooperative's irrigation member accounts accounted for the remainder of our service revenues.

HOW IT WAS SPENT

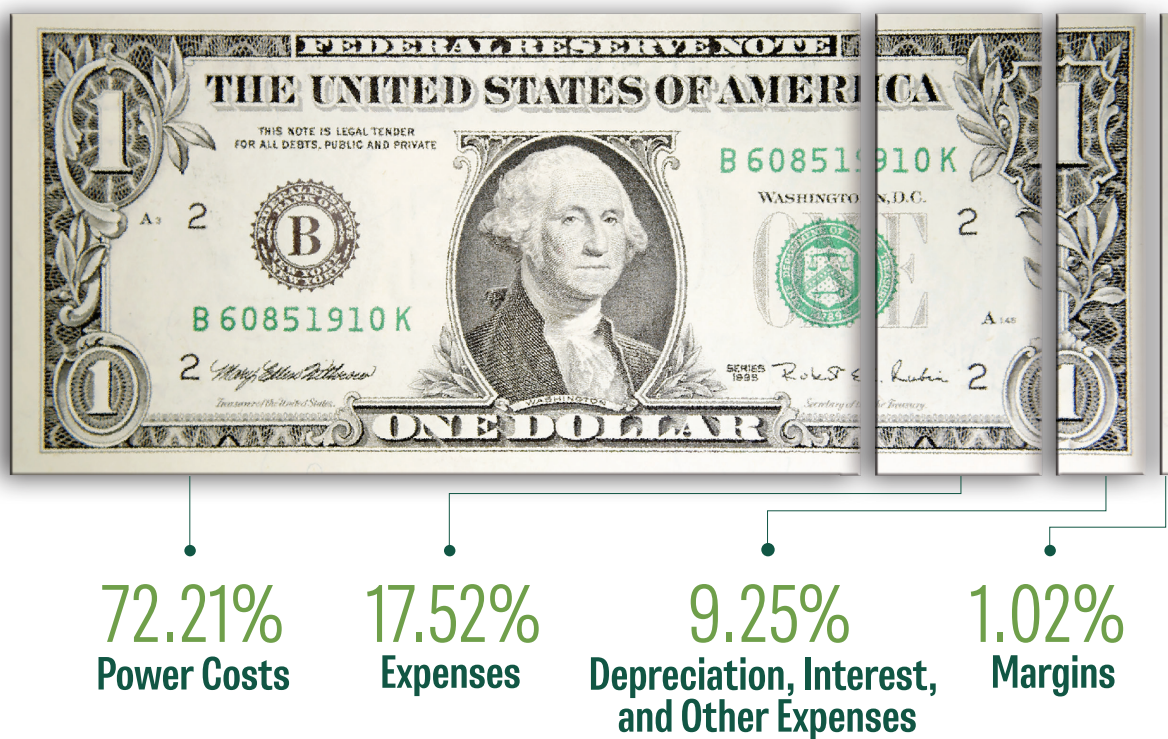
Purchased power cost accounted for 72.21 cents of each revenue dollar. This figure is down slightly from the 72.87 cents reported for CY 2024.

Controllable expenses include a variety of costs not associated with the cost of power. Controllable expenses are costs that are deemed to be within the control of the Cooperative's management, such as labor and the purchases of poles, wire, and other materials.

Costs outside of the control of the Cooperative would be expenses such as property taxes,

insurance, and fees for land easements. These costs continue to go up year after year. In 2025 our total expenses were 17.52 cents of the revenue dollar; in 2024 that figure was 16.34 cents. Mohave Electric continues to remain in the lowest percentiles of controllable expenses per revenue dollar among electric cooperatives in the entire country; and has ranked the lowest in expense costs within the state of Arizona for the better part of over twenty years.

Operating expenses also include depreciation and interest costs. These costs accounted for 9.25 cents of the energy dollar in 2025. As the Cooperative continues to update its plant equipment, depreciation costs can be expected to continue to increase. The Cooperative utilizes its margins to reduce the amount of borrowing of long-term debt needed to improve its plant. That in turn keeps interest costs as low as possible and out of the revenue dollar. Investments in Mohave Electric's plant are carefully planned and prioritized to help keep member rates as low as possible by making sound business decisions with the goal of providing safe and reliable service for all members.



CONDENSED BALANCE SHEET

ASSETS AS OF DECEMBER 31, 2025

PLANT

Plant Cost	\$176,171,556
Accumulated for Depreciation Less	\$(72,404,687)
Net Utility Plant	\$103,766,868

OTHER ASSETS

Cash And Equivalents	\$9,524,785
Accounts Receivable	\$3,502,786
Equity Investments In Associated Organizations	\$67,123,919
Notes Receivable	\$17,879
Other Property And Equipment	\$52,000
Materials And Supplies	\$3,917,473
Other Current Assets	\$57,335,342
Deferred Charges	\$20,029,595
Investment In Subsidiary/ Eco Development/Regulatory	\$26,946,185

TOTAL ASSETS	\$292,216,834
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EQUITIES & LIABILITIES

EQUITIES

Memberships	\$195,677
Patronage Capital	\$107,531,545
Other Equities	\$10,216,385
Total Equities	\$117,943,607

LONG-TERM LIABILITIES

Long-Term Debt	\$126,648,054
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CURRENT LIABILITIES

Accounts Payable	\$24,597,723
Member Deposits	\$3,981,144
Other Current Liabilities	\$9,793,125
Deferred Credits	\$9,253,181
Total Current Liabilities	\$47,625,172

TOTAL EQUITIES & LIABILITIES	\$292,216,834
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CONDENSED STATEMENT OF OPERATIONS AS OF DECEMBER 31, 2025

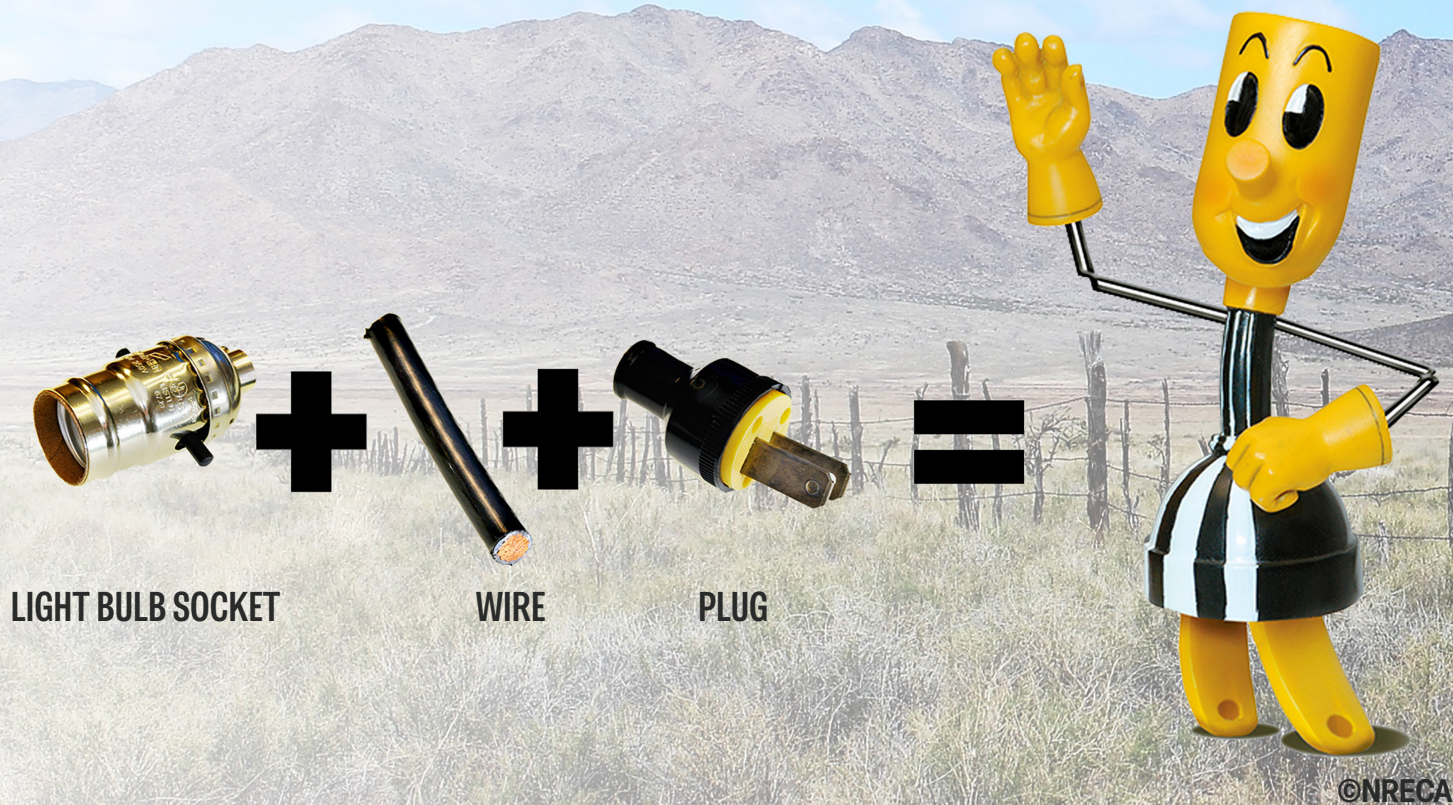
Operating Revenues	\$98,105,390	100%
Electric Power Cost	\$70,845,861	72.21%
Operating Expenses	\$17,186,459	17.52%
Depreciation Expense	\$4,132,032	4.21%
Interest On Long-Term Debt	\$4,731,088	4.82%
Other Expenses	\$212,162	0.22%
Total Operating Expenses	\$97,107,602	98.98%
MARGINS FROM OPERATIONS	\$997,787	1.02%
Non-Operating Income	-\$940,839	
Non-Cash Patronage Of Associated Organizations	1,552,618	
TOTAL MARGINS	\$1,609,566	1.64%



WHO IS WILLIE WIREDHAND?

Willie Wiredhand (©NRECA) is the longtime friendly face and “spokesplug” of rural electric cooperatives nationwide.

Adopted in 1951 by the National Rural Electric Cooperative Association, Willie’s last name is one of the original nicknames for rural cooperatives: “wiredhand” (because electricity brought to rural America by co-ops in the 1930s and 1940s was the never-tiring, always available wired hand to assist the nation’s farmers.) Willie—with his light socket head, wire body, and electrical plug for his bottom and legs—is now considered an icon in the pantheon of corporate advertising characters.



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